

Appendix D: Savings proposals approved by Full Council on 11 February 2022

Savings

Status at 31 December 2022 (Quarter 3)

The £1.623 million Savings in the 2022/23 Medium Term Financial Strategy were approved by Full Council on 11 February 2022.

The status of the delivery of approved savings at 31 December 2022 (Quarter 3) is shown below:

| £000 | Appendix B | Savings achieved at | Forecast Savings | 2022/23 Variance/ Shortfall |
|-------------------------|------------|---------------------|-------------------|-----------------------------|
| | Savings | Quarter 3 | 12m to 31/03/2023 | at Quarter 3 |
| | £'000 | £'000 | £'000 | £'000 |
| Community Wellbeing | 718 | 718 | 718 | 0 |
| (S1 to S3) | | | | |
| Economy and Environment | 405 | 246 | 257 | 148 |
| (S4 to S19) | | | | |
| Central | 500 | 500 | 500 | 0 |
| (S20) | | | | |
| Total | 1,623 | 1,464 | 1,475 | 148 |
| | | | | |

Overview

At the end of Quarter 3, £1.464 million (90%) of the £1.623 million savings for the year in Appendix B have been achieved.

Community Wellbeing and Corporate are forecasting to achieve their full £0.718 million and £0.500 million savings, respectively, for the year however there is currently a shortfall for the year relating to Economy & Environment of £0.148 million.

Supporting narrative by Directorate is shown below.

Detailed savings by Directorate as shown in Appendix B of the February 2022 Full Council Report are shown in Annex 1.

Community Wellbeing

| Ref | Savings scheme | 2022/23 Savings Target | 2022/23 Forecast Savings | 2022/23 Shortfall at Quarter 3 | Narrative |
|-------|---|------------------------------|--------------------------------|--------------------------------------|---|
| | Recommissioning | | | | Savings forecast to be delivered in 2022/23; £123k achieved at Quarter 3. |
| S1 | Supported Living Service | 123 | 123 | 0 | |
| S2 | CHC/S117 – Continuation of the 'Fair and Consistent Care & Funding Pathway' | 250 | 250 | 0 | Savings achieved in 2022/23. |
| S3 | Demand Management | 345 | 345 | 0 | Savings forecast to be delivered in 2022/23; £345k achieved at Quarter 3. |
| Total | | 718 | 718 | 0 | |

Economy & Environment

| Ref | Savings scheme | 2022/23 Savings Target | 2022/23 Forecast Savings | 2022/23 Shortfall at Quarter 3 | Narrative |
|-----|---|------------------------------|--------------------------------|--------------------------------------|---|
| S4 | Energy charges - stop free electric vehicle charging and increase charges for solar energy | 5 | 5 | 0 | Savings forecast to be achieved in 2022/23. |
| S6 | Waste collection charges increases | 25 | 25 | 0 | Savings achieved in 2022/23. |
| S7 | Introduce parking charges in Kington | 22 | 0 | 22 | Delivery subject to further consultation. |
| S9 | On street parking charges expansion in Hereford | 29 | 0 | 29 | Delivery of savings further to additional review of yellow line and free parking areas. |
| S10 | Moving traffic enforcement by camera | 34 | 0 | 34 | Unlikely to be achieved due to delay in transfer of powers from Department for Transport to local authorities until June/July 2023. |
| S13 | Increase New Roads and Street Works Act income | 85 | 85 | 0 | Savings achieved in 2022/23. |
| S14 | Review capital/revenue splits in line with activity | 100 | 100 | 0 | Savings achieved in 2022/23. |
| S15 | Plant utilisation | 10 | 6 | 4 | Slippage as savings assumed full year and not purchased yet. |
| S16 | Invest to save | 34 | 0 | 34 | Slippage as savings assumed full year and not purchased yet. |
| S17 | Review of charges, increase income for skips, scaffolds & drop kerbs | 5 | 0 | 5 | Review not progressed – will be completed in 2023/24. |
| S19 | Home to School-College Transport Efficiency | 40 | 20 | 20 | £20k achieved YTD; additional savings will not be achieved in 2022/23. |
| | Additional Savings | 16 | 16 | 0 | Savings achieved in 2022/23. |
| | Total | 405 | 257 | 148 | |

Central

| Ref | Saving | 2022/23 Savings Target | 2022/23 Forecast Savings | 2022/23 Shortfall at Quarter 3 | Narrative |
|-----|--|------------------------------|--------------------------------|--------------------------------------|------------------------------|
| S20 | Efficiencies in treasury management and pensions | 500 | 500 | 0 | Savings achieved in 2022/23. |
| | Total | 500 | 500 | 0 | |

Savings

Status at 31 December 2022 (Quarter 3)

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Saving proposals approved by Full Council on 11 February 2022

| Directorate | Ref | Name of proposal | a Appx B Feb 22 Savings £000 | b Updated Appx B Savings 31/12/22 | Savings delivered to 31/12/22 | d Variance 9 months to 31/12/22 (b-c) | e Full Year Forecast Savings at 31/12/22 | f Full Year Forecast Variance at 31/12/22 (b-e) | g RAG rating* at 31/12/22 |
|------------------------|-----|--|------------------------------|---|--|---------------------------------------|--|---|---------------------------------------|
| Community Wellbeing | S1 | Recommissioning Supported Living Service | 123 | 123 | 123 | 0 | 123 | 0 | Blue |
| Community Wellbeing | S2 | CHC/S117 – Continuation of the 'Fair and Consistent Care & Funding Pathway' | 250 | 250 | 250 | 0 | 250 | 0 | Blue |
| Community Wellbeing | S3 | Demand Management | 345 | 345 | 345 | 0 | 345 | 0 | Blue |
| Central | S20 | Efficiencies in treasury management and pensions | 500 | 500 | 500 | 0 | 500 | 0 | Blue |
| Economy & Environment | S4 | Energy charges - stop free electric vehicle charging and increase charges for solar energy | 5 | 5 | 0 | 5 | 5 | 0 | Green |
| Economy & Environment | S6 | Waste collection charges increases | 25 | 25 | 25 | 0 | 25 | 0 | Blue |

| | | Total | 1,623 | 1,623 | 1,464 | 159 | 1,475 | 148 | |
|--------------------------|-----|---|-------|-------|-------|-----|-------|-----|------|
| conomy & nvironment | | Additional Savings | 16 | 16 | 16 | 0 | 16 | 0 | Blue |
| conomy & Environment | S19 | Home To School-College Transport Efficiency | 40 | 40 | 20 | 20 | 20 | 20 | Red |
| Economy & Environment | S17 | Review of Charges Increase income for skips, scaffolds & drop kerbs | 5 | 5 | 0 | 5 | 0 | 5 | Red |
| Economy & Environment | S16 | Invest to save | 34 | 34 | 0 | 34 | 0 | 34 | Red |
| conomy & Environment | S15 | Plant utilisation | 10 | 10 | 0 | 10 | 6 | 4 | Red |
| Economy & Environment | S14 | Review capital/revenue splits in line with activity | 100 | 100 | 100 | 0 | 100 | 0 | Blue |
| Economy & Environment | S13 | Increase New Roads and Street Works Act income | 85 | 85 | 85 | 0 | 85 | 0 | Blue |
| Economy & Environment | S10 | Moving traffic enforcement by camera | 34 | 34 | 0 | 34 | 0 | 34 | Red |
| Economy & Environment | S9 | On street parking charges expansion in Hereford | 29 | 29 | 0 | 29 | 0 | 29 | Red |
| Economy & Environment | S7 | Introduce parking charges in Kington | 22 | 22 | 0 | 22 | 0 | 22 | Red |

*RAG Rating – to show confidence in delivery of savings

| Blue | Full savings have already been achieved (complete) |
|-------|---|
| Red | Forecast is more than 10% away from target for the year |
| Amber | Forecast is within 10% away from target for the year |
| Green | Forecast variance for the year is zero (or negative) but not yet achieved |